



## YAMHILL COMMUNITY ACTION PARTNERSHIP ANNUAL REPORT 2019-2020





ALEXANDRA HENDGEN  
EXECUTIVE DIRECTOR  
YCAP

Dear Friends,

The 2019-2020 fiscal year started off in Summer of 2019 like many other years at YCAP with staff providing families in need with housing, food, warmth, and hope. The community was asking YCAP to take a larger role in the housing crisis, and plans were being made to expand the leadership of both the Housing Stabilization and Youth Services programs. We had no idea in early 2020 how important it was that we were already in the process of expanding those services to the community.

Then, March 2020 happened, and the longer-term plans became urgent realities. This annual report tells the story of how each department reacted, pivoted, or expanded its work in the community to address the needs in the early days of the pandemic. In those first four months, many decisions were made regarding teleworking, redundancies, new programs, and staffing structures that would change YCAP for years to come.

We are proud of the partnerships that were built early on with other non-profit and governmental agencies in Yamhill County. We were also humbled by the tremendous outpouring of support from generous individuals, businesses, and foundations. You saved many, many lives with your unwavering support, and you helped build a stronger and more resilient YCAP. Thank you for staying with us during these unprecedented times.

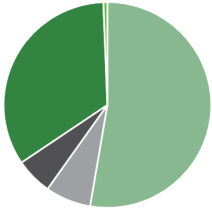
## MISSION

**To advocate for and assist persons  
toward self-sufficiency.**

# YCAP FISCAL YEAR FINANCIALS

## INCOME STATEMENT

### REVENUES AND IN-KIND SUPPORT:



GRANTS AND CONTRACTS	47% (\$ 3,799,355)
DONATIONS AND FUNDRAISING REVENUE	11% (\$914,506)
PROGRAM REVENUE	5% (\$361,469)
IN-KIND DONATIONS	36% (\$2,854,218 )
OTHER REVENUE	1% (\$66,632)

**TOTAL REVENUE AND IN-KIND: \$7,996,180**

### EXPENSES:



COMMUNITY DEVELOPMENT	0% (\$44,393)
ENERGY ASSISTANCE AND WEATHERIZATION	16% (\$1,228,609)
REGIONAL FOOD BANK	40% (\$3,074,509)(INCLUDING IN-KIND FOOD)
CLIENT SERVICES AND HOUSING	24% (\$1,819,614)
YOUTH SERVICES	6% (\$446,517 )
CAMELLIA COURT HOUSING PROJECT	3% (\$ 228,516)
ADMINISTRATION AND FUNDRAISING	11% (\$812,806)

**TOTAL EXPENSE: \$7,654,964**

## BALANCE SHEET

### ASSETS:

TOTAL CURRENT ASSETS	2,183,115
PROPERTY, FACILITIES, AND EQUIPMENT	3,025,465
RESTRICTED DEPOSITS AND FUNDED RESERVES	115,450
<b>TOTAL ASSETS</b>	<b>\$5,324,030</b>

### LIABILITIES AND NET ASSETS:

TOTAL CURRENT AND DEPOSIT LIABILITIES	798,065
LONG-TERM DEBT	212,910
<b>TOTAL LIABILITIES</b>	<b>\$1,010,975</b>
<b>TOTAL NET ASSETS</b>	<b>\$4,313,055</b>
<b>TOTAL LIABILITIES AND NET ASSETS</b>	<b>\$5,324,030</b>

# YOUTH SERVICES

We believe that a community's youth is one of its most valuable resources.

Through our Youth Services department, young people are nurtured by caring adults, are given opportunities to become involved in education or work that builds their skills, are supported and protected during challenging times, and are actively engaged in community activities.

The program operates a drop-in center in Newberg, host home shelters and a transitional living program.



## COVID IMPACT

Youth Services had to suspend in person services in March 2020 and switched to a texting and calling model for youth in their programs. Money was set aside for motel rooms for older youth (18-21) who needed to stay safe, and youth in YCAP's Transitional Living Program were visited on-line to ensure their safety. We knew youth were going to struggling with the pandemic, and we secured additional funding for mental health and counseling services that would be available once the program re-opened to in-person services later in 2020.

## SERVICES PROVIDED 2019-2020

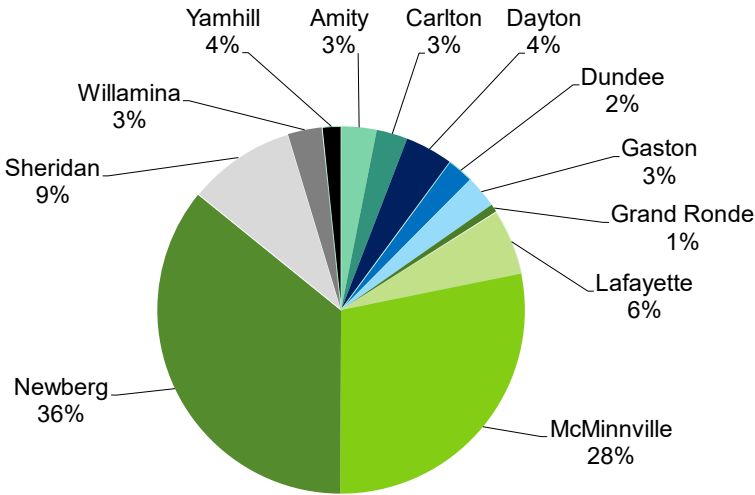
- 15 Runaway homeless youth sheltered (3 in Host Homes + 12 in the Transitional Living Program).
- At-risk youth made 2,282 visits to the Drop-In Center.
- More than 600 new youth were contacted through outreach.

# ENERGY SERVICES

Home energy and heating is a necessary aspect of shelter and deficiencies pose a threat to life, health and safety. Our Energy Assistance program provides financial support to eligible households to offset residential energy costs.

Our Weatherization program helps to improve the efficiency of a home, reduce energy usage and lower utility costs.

## ENERGY ASSISTANCE & WEATHERIZATION FUNDS DISTRIBUTED: \$740,229



# COVID IMPACT

Energy Services in March 2020 had to pivot away from their weatherization work as technicians could not enter people's homes. As a result, these staff members stepped up to help out with the second Food Bank warehouse to supplement the Food Bank staff. Energy Assistance payments continued to be processed, and additional donations from local cities and organizations provided some relief to those who could not pay their bill due to a job loss from COVID.

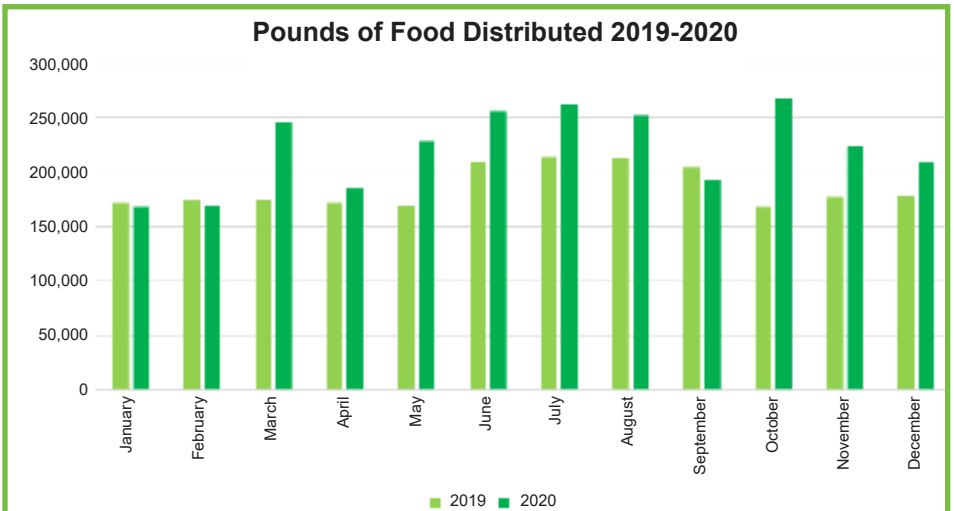
# FOOD BANK



No one will ever forget the images on TV of the long lines of cars that waited in Spring and Summer 2020 for food. As shelves quickly emptied, families in need turned to the YCAP Food Bank in record numbers. With only a few staff, YCAP wanted to build in redundancies to make sure the food kept

flowing to local pantries and meal sites. Two locations were used, Mac Market and the MV Advancements warehouse to provide a secondary food warehouses in case the main YCAP warehouse had to be closed down due to a COVID infection.

Fortunately, the main YCAP warehouse never had to close due to diligence on the part of YCAP in keeping the Food Bank staff and facilities free from the virus. YCAP had to restart using Food Boxes which could be taken quickly to any food pantry that experienced a run on food. Due to reductions in donations from local grocery stores, YCAP bought more food, especially from local farms, dairies, and other food producers. The YCAP Food Bank also prepared weekly food boxes for the families in the Emergency Motel Shelter program to ensure they did not have to leave their motel rooms to find food.



# HOUSING STABILIZATION



One of YCAP's most COVID impacted programs was Housing Stabilization. When the announcement was made to "shelter at home," we quickly realized a significant percentage of Yamhill County residents simply could not comply since they were unhoused. Many of these individuals were also at high risk from

COVID due to age and other health factors. March 2020 was a terrifying time for those who did not know where to go, as congregant shelters were not safe options for many individuals experiencing homelessness.

Within two weeks, YCAP had instituted the Emergency Motel Shelter Program utilizing beds at four area motels in Newberg and McMinnville. We worked closely with local health care providers to ensure those who were most vulnerable to COVID were housed at these non-congregate facilities. YCAP also ensured case managers were assigned to the families in the motels, moving towards long-term, stable living arrangement. The program was immediately successful, and more than 75% of those who were housed through the Emergency Motel Shelter program eventually moved into stable housing. In addition to the Emergency Shelter, YCAP knew that families would struggle to pay the back rent that was being accumulated by the rent moratorium. YCAP worked with local landlords and families to successfully distribute the initial rounds of local and federal rental relief quickly and efficiently in order to prevent even more families from becoming unhoused.

## PRIMARY SERVICES

- Case management to assist families in achieving and maintaining stable housing.
- Assistance searching for and obtaining housing.
- Shelters for individuals experiencing homelessness
- Affordable housing.
- Rental assistance for homeless and low-income households and those at risk of becoming homeless.

# BOARD MEMBERS



**CARRIE ZIMBRICK**  
SUPERINTENDENT  
WILLAMINA  
SCHOOL DISTRICT



**BETH WYTOSKI**  
MAYOR  
CITY OF DAYTON



**ARLENE WORDEN**  
RESIDENTIAL DIV. MRG.  
MV ADVANCEMENTS



**JOHN LARSEN**  
COMMUNITY LEADER



**LINDSAY BERSCHAUER**  
COMMUNITY MEMBER



**DAVID CASE**  
PASTOR, NEWBERG  
COMMUNITY  
CHRISTIAN CHURCH



**GARY DAWSON**  
LOW-INCOME REP  
SELF EMPLOYED



**JON GEORGE**  
TRIBAL COUNCIL  
CONFEDERATED TRIBES  
OF GRAND RONDE



**KELLIE MENKE**  
CITY COUNCIL, MCMINNVILLE  
YAMHILL COUNTY



**MARY STARRETT**  
COMMISSIONER  
YAMHILL COUNTY



**PABLO MUNOZ**  
MUNOZ FARMS  
YAMHILL COUNTY

**THIS INSTITUTION IS AN EQUAL OPPORTUNITY PROVIDER**

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[www.yamhillcap.org](http://www.yamhillcap.org)



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